

## MATERIAL RISK FACTORS AND MEASURES TO MANAGE RISKS

| MATERIAL RISK FACTORS   | MEASURES TO MANAGE RISKS   |  |  |
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| INTERNAL CONTROL  Failure to establish and maintain adequate internal controls which may results in non-compliance with regulatory expectations and/or fraud from employees and/or suppliers. | Continuous review and enhancement of existing policies and procedures that strengthens control measures in accordance with MSI's existing operations and aligned with the stakeholders and regulatory bodies.  Intensify internal audit system |  |  |
| MEASUREMENT AND MONITORING OF MAJOR INITIATIVES Failure to deliver commitments to GCG may results to compliance and reputational risk   | MSI Board of Directors conducts quarterly<br>monitoring of MSI Accomplishments versus<br>Target  |  |  |
| CLIENT RELATIONSHIP MANAGEMENT Failure to effectively identify and address stakeholder's need will negatively affect the organization's reputation and relationship with priority clients.    | Ascertained stakeholder's concerns and needs and ensured that it is promptly addressed or acted upon.  Ensured strict compliance with Guidelines n Handling Customer Complaint   |  |  |
| OUTSOURCING/SUPPLY MANAGEMENT Failure to select suitable provider of goods and services, effectively manage arrangements and clear deliverables may results to increase in cost and delays.   | Ensured strict compliance with the supplier's accreditation policies and procedures and R.A. 9184. Established improved communication and coordination with pool of suppliers and service providers.   |  |  |
| ACCOUNTING, REPORTING AND DISCLOSURE Inaccurate recording and reporting of material financial transactions in accordance with existing standards  | Reinforced "maker-checker" principles. Ensured strict compliance with MSI Accounting Policies and Procedures- aligned with regulatory bodies.  |  |  |